It's a Brave New World!

Our Changing Food Culture --What It Means in Serving Consumers Today



What's Changed?

TRADITIONAL vs. MODERN FOOD CULTURE

TRADITIONAL FOOD CULTURE HAS GIVEN WAY TO A DYNAMIC MODERN FOOD CULTURE

Traditional Food Culture

clear societal roles | hierarchy | classbased identity | focus on basic needs | production-driven economy | uniformity

Product: predictable

Cooking: chore

Brand interaction: transactional

Engagement: low

Modern Food Culture

social networks | values in flux | malleable identity | creation co-design | customization | self-expression | design

Product: distinct

Cooking: choice

Brand interaction: playful

Engagement: consumer choice

Source: The Hartman Group



A Redefinition of "Food Quality"

- Permeates every demographic
 - Trends cross all age groups
 - We often focus on Millennials but these changes affect every generation from GenZ to seniors
 - Trends cross all ethnicities, and actually expand food choices from one ethnic group to another
 - Trends cross all income levels
 - o SNAP/WIC recipients want the same choices as high-income shoppers
 - (And high-income are also price sensitive!)



Today's Consumer Demands:

- Fresh
- Healthy
- Minimally processed
- Convenient
- Fun

- Flavorful
- Sustainable, socially responsible
- Local (except when it's not!)
- Available anywhere, anytime



Fresh, Healthy, Minimally Processed

2017 Trend of the Year:

Almost all consumers are looking for, at least on some level, foods that **fresh**, **real** and **less processed**.

Source: The Hartman Group Food & Beverage Culture Year-in Review 2017



Fresh, Healthy, Minimally Processed

2018 What's Trending in Nutrition?

#1 – Clean eating

#2 - Plant-based diets

Source: Pollock Communications Survey of 2,050 dietitians/nutritionists



Fresh, Healthy, Minimally Processed

- In the last decade, consumers under 40 increased fresh vegetable consumption 52%
- 31% of U.S. consumers practice meat-free days
- 83% of U.S. consumers are adding plant-based foods to their diet to improve health and nutrition
- In the past year, Google reports 90% increase in vegetarian/vegan searches
- Restaurant consultant Baum & Whiteman predicts plant-based dining as 2018 trend of the year

Sources: NPD, Mintel, Google,

Baum & Whiteman



Convenient, Fun

- Fresh prepared foods now a \$26 billion retail market growing at 6-7% a year compared with 2-3% other grocery
- 91% of consumers snack multiple times a day
 - 47% say they can't get through the day without a snack
- 61% of convenience store retailers report increased sales for betterfor-you items
- 33% would purchase snacks more often if there were healthier options
- 45% of consumers are interested in using meal kits delivered to their homes

Sources: Technomic, AT Kearney, NACS, The Hartman Group



Flavorful (I think?)

Datassential's top 10 flavor forecast for what's "hot" for 2018

- 1. Pandan
- 2. Ube
- 3. Black garlic
- 4. Persimmon
- 5. Kolsch

- 6. Whey
- 7. Salt-cured
- 8. Seeds
- 9. Labneh
- 10. Rose water



Sustainable, Socially Responsible

- Organic market grows to \$43 billion in 2016
 - 57% of consumers who rank "natural ag practices" as important say they'll pay 50% more for those products
- 55% of consumers want details about how products were made and who made them
- 84% of consumers globally say they seek out responsible products whenever possible
- 89% would purchase products; 90% would boycott based on companies' responsible practices.

Sources: Organic Trade Association, Cone Communications, The Hartman Group



Sustainable, Socially Responsible





Sustainable, Socially Responsible

- The art of story telling
 - How did the product come to be?
 - How and where were the ingredients sourced?
 - Who grew/made it; where?
 - How was it handled along the way?
 - What are the values of the company selling it?
- But 84% of millennial moms don't trust advertising
 - They're digitally engaged
 - They prefer peer-to-peer content, from non-celebrity bloggers
 - 25% report sharing views on what they're buying and where

Sources: Collective Bias, An Inmar Company, The Hartman Group



Local (Except when it's not)

- Local is here to stay
 - Retailers report demand for local produce is surpassing organic
 - Significant capital investment in indoor growing
- Scale still matters in food production
 - We see local food systems as good marketing opportunity to educate, build ties with consumers
- Global will continue to grow
 - Consumers want exotic, specialty items
 - Production will go to the most efficient location



Available Anywhere, Anytime

- Average grocery shopper shops 4.4 channels a month
 - They like the treasure hunt at the dollar store, specialty products at the natural store, prices at the club store, and convenience of neighborhood grocery store
- Online now competes in multiple ways
 - Click and collect; or home delivery from traditional supermarkets
 - Delivery by online food retailers (Fresh Direct)
 - Delivery by online mass retailers (Amazon)
 - Prepared meal delivery
- Restaurants on premise or multiple delivery options



We believe these changes in food culture shift the entire balance of power to consumers!

How do we as a produce industry, and as a food industry, respond?



INTRODUCING SMARTFOOD EXPORM





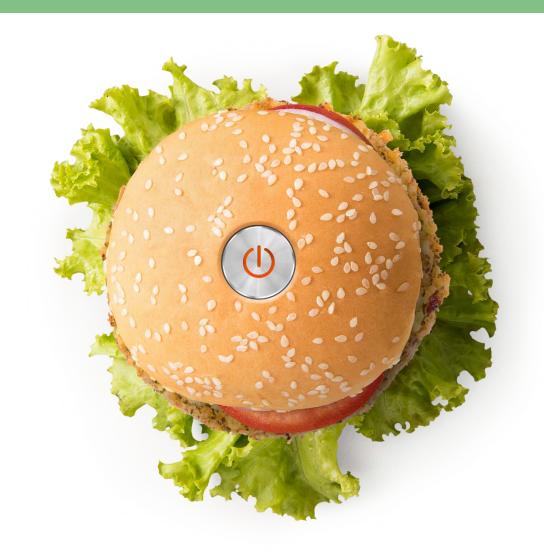
SmartFood Expo[™] is the only business-to-business event focused exclusively on better-for-you food and beverages across all categories.

- From snacks to entrees, beverages to desserts, it's all right here under one roof
- Gathering key decision makers and qualified buyers, SmartFood Expo[™] is where smart, health-conscious companies gather to connect with new vendors and suppliers

WHY SMARTFOOD EXPOTM?



- As the only show of its kind and scope,
 SmartFood Expo[™] outshines other events, differentiating itself with its exclusive focus on the booming smart food movement.
- At SmartFood Expo[™] better-for-you food is the only food, providing direct connections between food providers and buyers searching for today's smart options.



SMART BENEFIT

Take advantage of built-in credibility in the competitive marketplace

















Thank you very much!

