



# The profitability impacts of sales through local food markets for beginning farmers and ranchers

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Emerging Research on Beginning Farmers and Rancher*

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# Many beginning farmers and ranchers use methods of differentiation

**Shares of Agriculture Assets and Receipts, 2012**  
(percent of U.S. total)

	Beginning Farmers <sup>a</sup>	Years on Current Farm		
		1 to 5	6 to 10	11+
Number of farms	25	11	14	75
Land in farms	16	7	9	84
Cropland harvested	11	5	6	89
Land and buildings	15	6	9	85
Agriculture sales	15	6	9	85
Organic sales	26	9	17	74
Direct-to-consumer sales	22	10	12	78
Government payments	14	6	8	86

<sup>a</sup> Ten years or less on current farm.

Source: USDA NASS, 2012 Census of Agriculture.





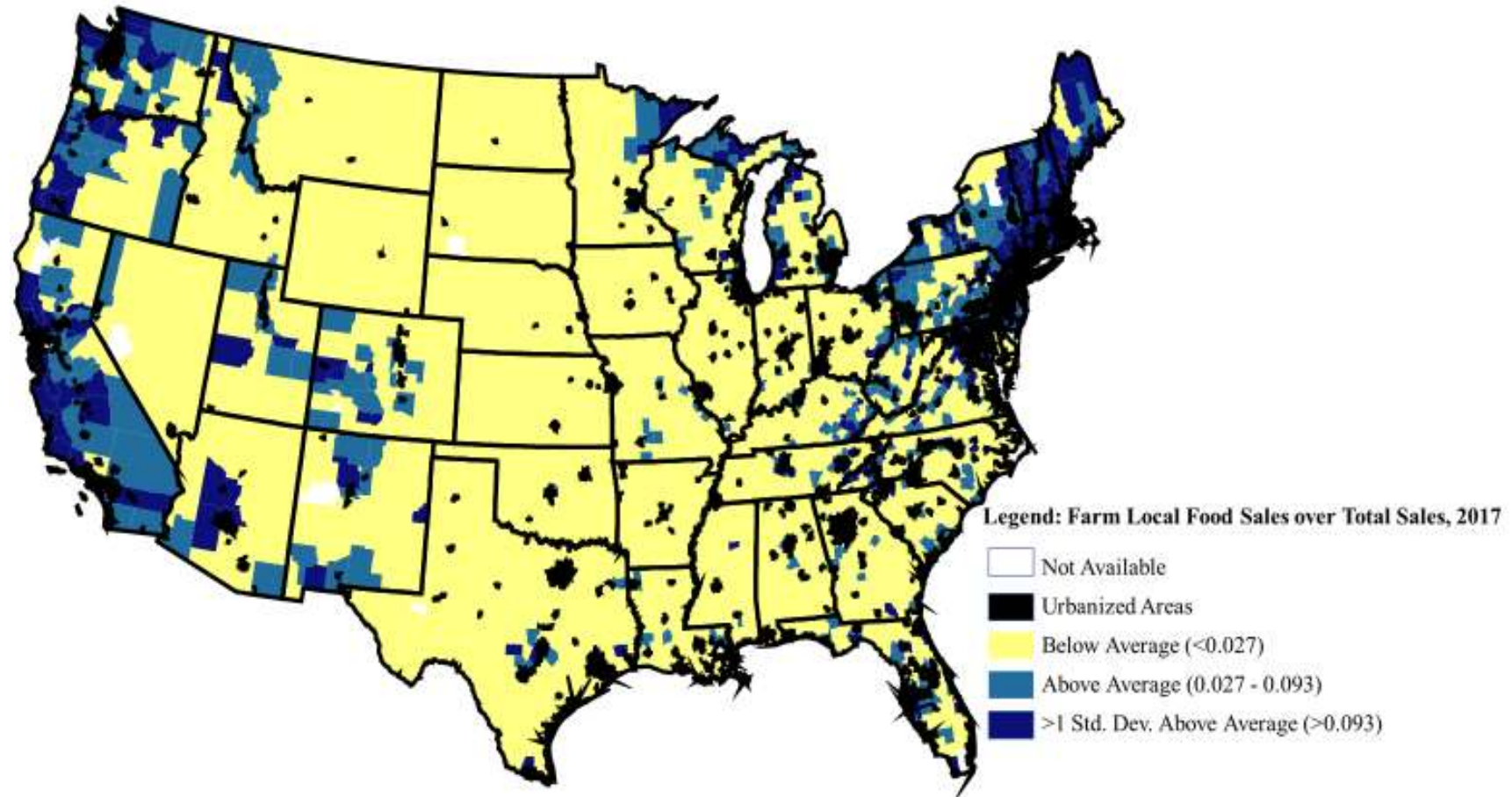
# Size of the local food sector: Data challenges....

**Table 2. Direct-to-Consumer (DTC) Farms and Sales for Commodities and Value-added Products, 1992–2017**

Year	Survey	DTC Farms			DTC Sales (billion 2017 USD)		
		Unprocessed Products	Processed Products	Processed and Unprocessed	Unprocessed Products	Processed Products	Processed and Unprocessed
1992	Ag. Census	86,432			\$0.7		
1997	Ag. Census	93,140			\$0.9		
2002	Ag. Census	116,733			\$1.1		
2007	Ag. Census	136,817			\$1.4		
2012	Ag. Census	144,530			\$1.4		
2015	LFMPS	58,560	74,738	114,801	\$1.7	\$1.5	\$3.1
2017	Ag. Census			130,056			\$2.8

Citation: O'Hara, J. K., & Benson, M. C. (2019). Where have all the direct-marketing farms gone? Patterns revealed from the 2017 Census of Agriculture. *Journal of Agriculture, Food Systems, and Community Development*, 9(1), 31–37. <https://doi.org/10.5304/jafscd.2019.091.046>

# Direct To Consumer (DTC) and Non-DTC Sales as a Share of Total Sales by Farms and Ranches



Data Source: 2017 Census of Agriculture. National average of food sales to total sales in 2017 was 0.03

Thilmany, D., E. Canales, S. Low and K. Boys. 2020. Local Food Supply Chain Dynamics and Resilience During COVID-19. Forthcoming, *Applied Economic Policy and Perspectives* Special Issue on COVID





**Direct Farm Sales of Food, by Type of Buyer, 2015**

	\$ billion	%
Consumer	3.0	35
Retailer	2.4	27
Institution and local intermediary business	3.4	39
<b>Total</b>	<b>8.7</b>	<b>100</b>

*Source: USDA NASS, 2015 Local Food Marketing Practices Survey.*

167,009 U.S. farms sold \$8.7B in edible food directly to consumers, retailers, institutions and local distributors in 2015.







Research  
Question

What role do local food market channels play in the profitability outcomes of beginning farmers and ranchers?



# Data

- USDA Agricultural Resource Management Survey (ARMS), 2013-2016
  - Primary source of information on economic well-being of U.S. farms and ranches
  - Included questions about local sales in 2008, but additional disaggregation of markets in 2013.
- Sample with positive local food sales = 3,908
- Beginning farms defined in two ways:
  - Any operator beginning farmer
  - All operators beginning farmers
- Treatment of data:
  - Outliers are winsorized at the 1<sup>st</sup> and/or 99<sup>th</sup> percentiles.
  - No sampling weights are used due to unique aspects of this sample.

## 2013 ARMS III CRR Questionnaire

### DIRECT SALES

17. During 2013, did you produce, raise, or grow any commodities for human consumption that this operation sold directly to:

- a. Individual consumers? (**Include** sales from roadside stands, farmers markets, pick your own, door to door, Community Supported Agriculture (CSAs). **Exclude** non-edible products such as Christmas trees and flowers, craft items, and processed products such as jellies, sausages, and hams.) . . . . . 1151 1 ☐ Yes 3 ☐ No
- b. Retail outlets and regional distributors that sold directly to individual consumers? (**Include** restaurants and local food aggregators.) . . . . . 1152 1 ☐ Yes 3 ☐ No
- c. Institutions such as schools and hospitals that provide dining services to consumers? . . . . . 1153 1 ☐ Yes 3 ☐ No

[If you answered YES to 17a, 17b, or 17c, continue; otherwise go to Item 20.]

18. In 2013, how much was received for the cash market, open market, or marketing contract sales of [column] sold: (**Exclude** commodities produced under production contracts.)

- a. directly to consumers at farmers markets? . . . . .
- b. directly to consumers from on-farm stores, u-pick, road-side stands, CSA's? . . . . .
- c. to a local retail outlet such as a restaurant or grocery store? . . . . .
- d. to a regional distributor such as a food hub? . . . . .
- e. to a local institutional outlet such as a school or hospital? . . . . .

Crop Commodities Dollars	Livestock Products and Livestock Commodities Dollars
1154	1159
1155	1160
1156	1161
1157	1162
1158	1163





# Beginning Operations: Summary Stats

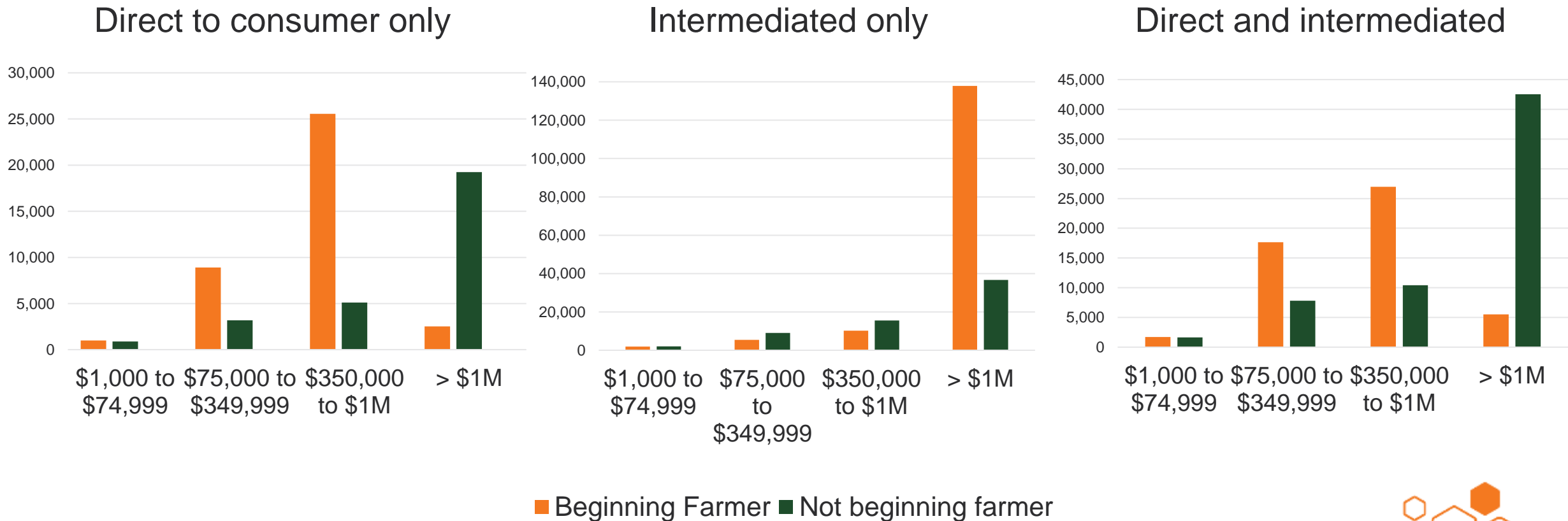
- Operate on fewer acres (except \$350k-\$1M), with higher gross cash farm income per acre.
  - More likely to lease than own acres on which they operate.
- Maintain lower operating/variable expenses.
  - Yet labor expense as a percent of total variable expense more mixed.
- Each of these findings suggests that beginning farmers are actively managing the the tradeoff between capital and labor/management invested in the operation.
  - Labor and management are more available or perceived as more advantageous.







# Gross cash farm income per acre, by market channel



# Results

Summary statistics for local food producers by market channel

Variable	Farmers' market, N = 1,592	Other direct, N = 2,190	Retail, N = 988	Distributor & institution, N = 639
Gross cash farm income				
Beginning farmer	96,443 (202,622)	122,255 (321,652)	202,993 (470,899)	677,176 (1,512,105)
Not beginning farmer	378,329 (1,027,125)	462,117 (1,326,727)	951,016 (2,146,338)	1,426,227 (2,719,314)
Gross cash farm income per acre				
Beginning farmer	5,046 (22,888)	4,731 (23,044)	7,219 (22,784)	28,986 (114,462)
Not beginning farmer	6,892 (52,350)	4,051 (24,187)	15,179 (82,846)	10,549 (40,723)
Net farm income				
Beginning farmer	17,776 (84,039)	22,272 (210,914)	25,351 (293,434)	160,648 (645,185)
Not beginning farmer	77,585 (370,725)	94,039 (411,651)	207,507 (660,292)	321,804 (854,164)
Net farm income per acre				
Beginning farmer	995 (7,856)	786 (7,403)	1,198 (12,059)	10,780 (47,929)
Not beginning farmer	2,040 (26,686)	977 (11,797)	4,550 (44,817)	2,773 (14,518)
Return on assets				
Beginning farmer	-18.3(43.2)	-19.6 (44.3)	-19.3 (48.7)	-9.18 (53.7)
Not beginning farmer	-7.09(29.4)	-5.66 (27.9)	-1.44 (31.0)	3.80 (33.3)



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# Labor expense as a percentage of total variable expense, by market channel



\*54% of producers with local food sales report positive expenditures on labor







# Discussion & Next Steps

- Lots of great data!
- Next steps:
  - Investigating type of beginning farm operation to explore differences:
    - Any operator beginning farmer (multi-generation)
    - All operators beginning farmers (1<sup>st</sup> generation)
  - Role of land tenure – explore if and how beginning farmers own and manage their land in a different way
  - Role of nontraditional sources of capital in supporting beginning operations:
    - Access to family financial and human capital resources;
    - Nontraditional government programs (outside of USDA Farm Service Agency); and,
    - Alternative marketing strategies may provide cash flow and “trade credit”

