

BEYOND THE WEST: U.S. AGRICULTURE IN A REALIGNING WORLD

Round Table Meeting June 2026

Celebrating Our 100th Meeting



WELCOME ADDRESS AND FARM FOUNDATION UPDATES





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**Board Chair
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Interim CEO



Tim Brennan
Vice President
Programs and
Strategic Impact



Todd Price
Vice President
Operations



Morgan Craven
Director of Programs
and Events



Chrissie Edgeworth
Next Gen Program
Manager



Jordyn Landberg
Director of Marketing
and Communications



Katie Merkle
Programs and Events
Manager



Ellen Prather
Marketing and
Design Manager



Jen Rosenthal
Farm Programs
Manager



Shannon Sweetnam
Director of
Development



Liz Wilkin
Administrative
Associate

Welcome New Board Members



Jeremy Adamson

PepsiCo



Ray Gaesser

Gaesser Farms



Karis Gutter

Corteva Agriscience



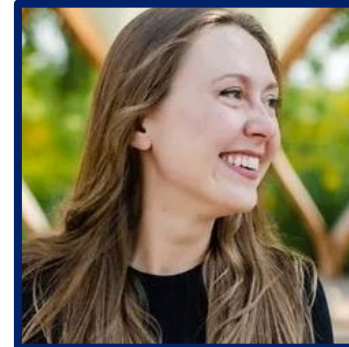
Steve Hageman

Hageman Group LLC



Beth Hart

McDonald's



Audre Kapacinkas

S2G Investments



Jonah Kolb

Moore & Warner
Ag Group

Thank You to our Outgoing Board Members



Andy LaVigne



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Thayne Larson



Cristina Rohr



Mike Johanns



Jimmy Kinder



Jewel Bronaugh



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Ohio State University



Ray Gaesser
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Karis Gutter
Corteva Agriscience



Steve Hageman
Hageman Group LLC



Krysta Harden
U.S. Dairy Export Council



Beth Hart
McDonald's



Audre Kapacinkas
S2G Investments



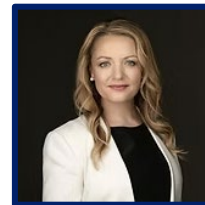
Jonah Kolb
Moore & Warner Ag Group



Kristin Kroepfl
Food Lion



Jayson Lusk
Oklahoma State University



Erin Nazetta
Global Agribusiness Leader



Ryan Schohr
Schohr Ranch



Mary Snapp
Microsoft

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Mark Scholl
(Co-Chair)



Jim Tobin
(Co-Chair)



Bonnie Brayton



Michael Doane



Larna Fidler



David Leishman



Erin Nazetta



Tony Rice



Mike Seyfert



Mark Stewart

Transition • Strong & Stable • Engagement



National CEO Search • Opportunity, Growth & Reflection

Sharing of Ideas & Perspectives





Todd Van Hoose

**Interim President and CEO
Farm Foundation**





Session One | Strategic Uncertainty and Long-term Bets: Leading U.S. Agriculture Through the 2030s

Round Table Meeting June 2026



SESSION ONE SPEAKERS



Mike Parrish

Senior Vice President
Public Affairs, Science & Sustainability
Bayer



Susan Stroud

Founder & CEO
No Bull Agriculture



Karen Braun

Chief Market Analyst
Zaner Ag Hedge



Moderator Ron Rainey

**Assistant Vice President and Professor
University of Arkansas System Division
of Agriculture**



Mike Parrish

**Senior Vice President, Public Affairs,
Science and Sustainability
Bayer**





Policy Whiplash: A View From Washington

Michael Parrish

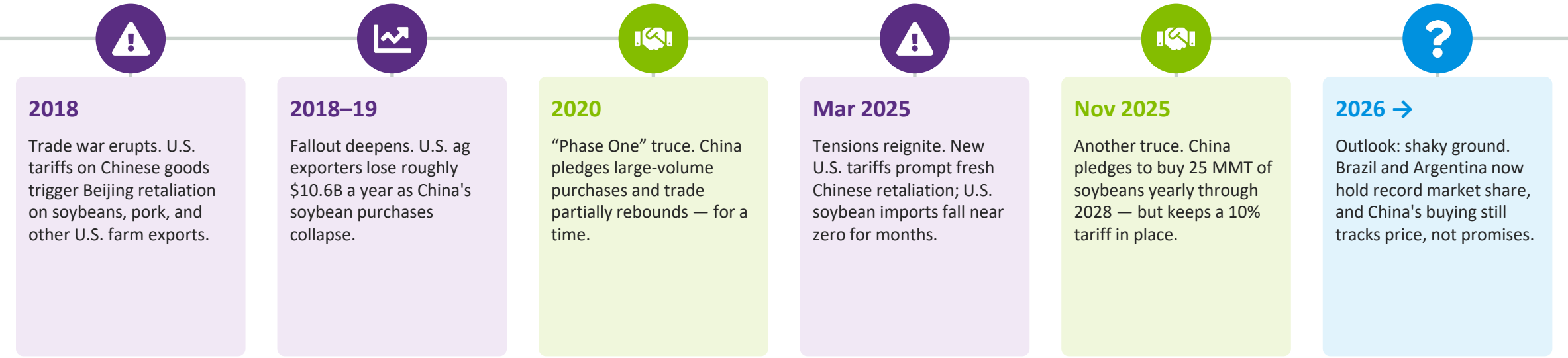
June 16, 2026



U.S.–China Agricultural Trade: Tariffs, Truces, and Turmoil

Eight years of whiplash for American farmers — and the forces driving it show no sign of letting up

THE PAST: A BOOM-BUST CYCLE



THE FUTURE: WHY THE CHAOS LIKELY CONTINUES

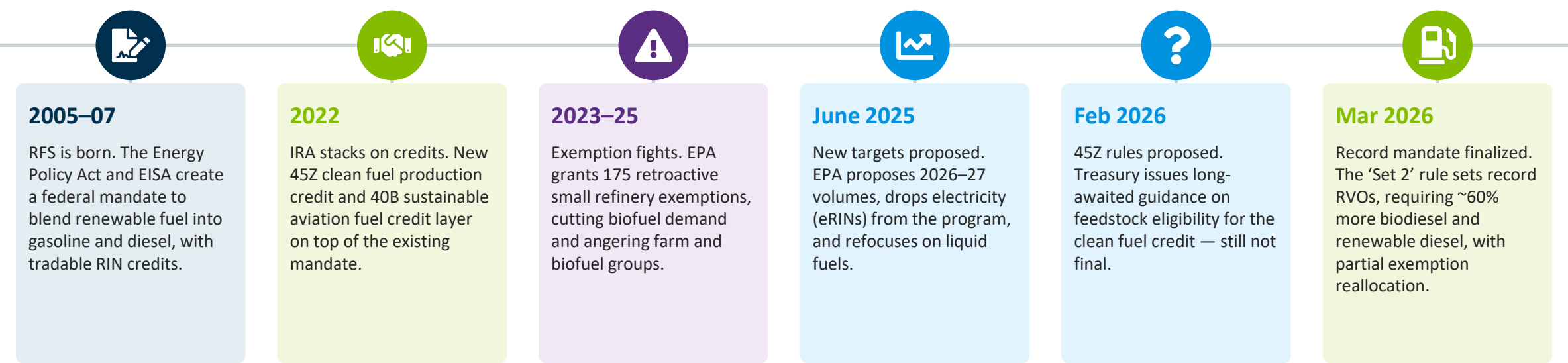


Sources: USDA FAS; North Dakota State University (2026); AEI; farmdoc daily

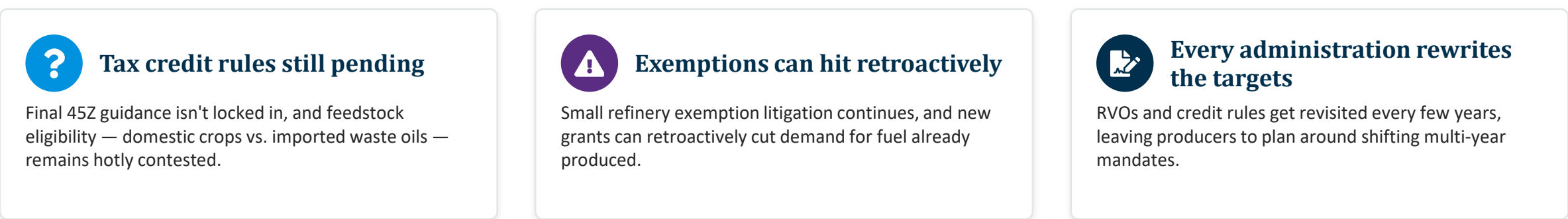
U.S. Biofuels Policy: Mandates, Tax Credits, and Constant Revision

Two decades of an evolving mandate — and the rules keep shifting under producers' feet

THE PAST: A POLICY IN PERPETUAL FLUX



THE FUTURE: WHY THE UNCERTAINTY CONTINUES

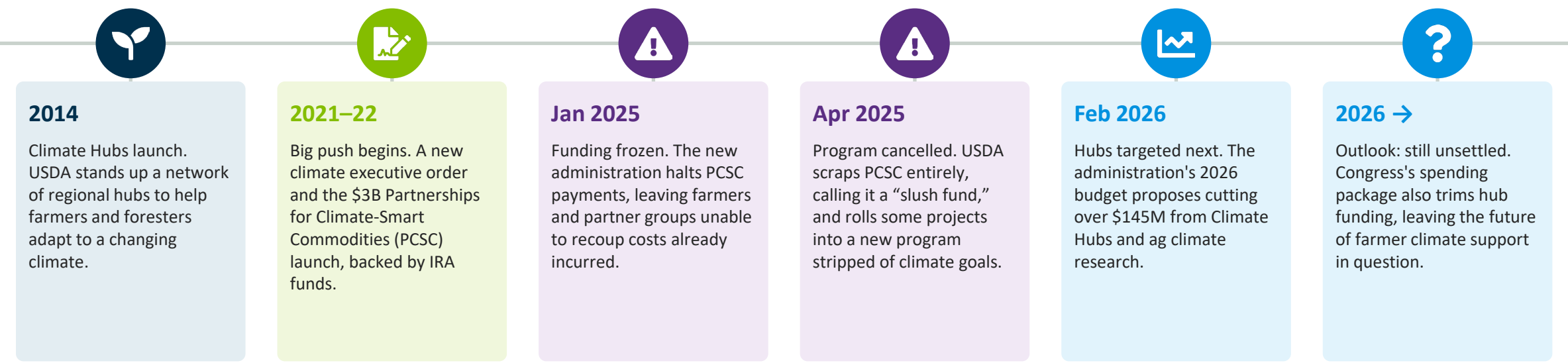


Sources: U.S. EPA (RFS Set 2 final rule, 2026); U.S. Treasury (45Z proposed rule, 2026); farmdoc daily; Holland & Knight

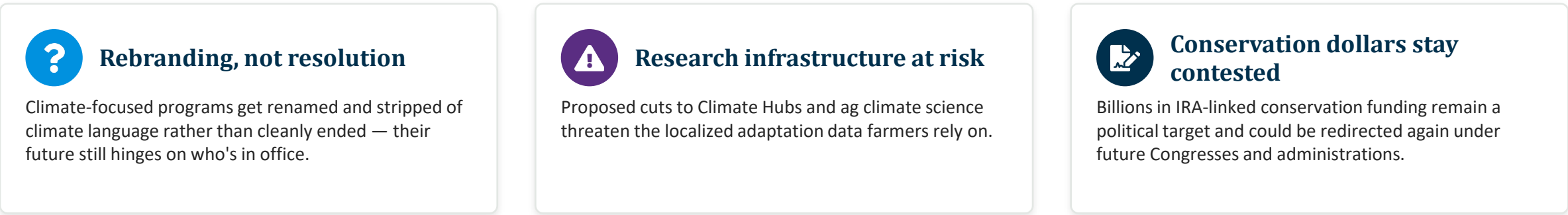
Climate Policy and U.S. Agriculture: A Moving Target

Programs are launched, frozen, renamed, and defunded with each administration — leaving farmers to plan around shifting ground

THE PAST: PROGRAMS BUILT, THEN UNBUILT



THE FUTURE: WHY THE UNCERTAINTY CONTINUES



Sources: USDA press releases (2025–26); Civil Eats; Maryland Matters; Nebraska Public Media; Farm Progress

Heading into the 2030s: What Won't Change

Whatever the next decade brings, farmers and policymakers can plan around these four constants



Policy volatility is the norm

Trade rules, tax credits, and conservation programs will keep being rewritten with each new administration and Congress — not a one-time disruption, but the ongoing operating environment.



Washington stays a backstop

Ad hoc tariff relief, purchase pledges, and tax credits will continue to make up a significant share of farm income — keeping politics tightly linked to the farm bottom line.



Global competition keeps growing

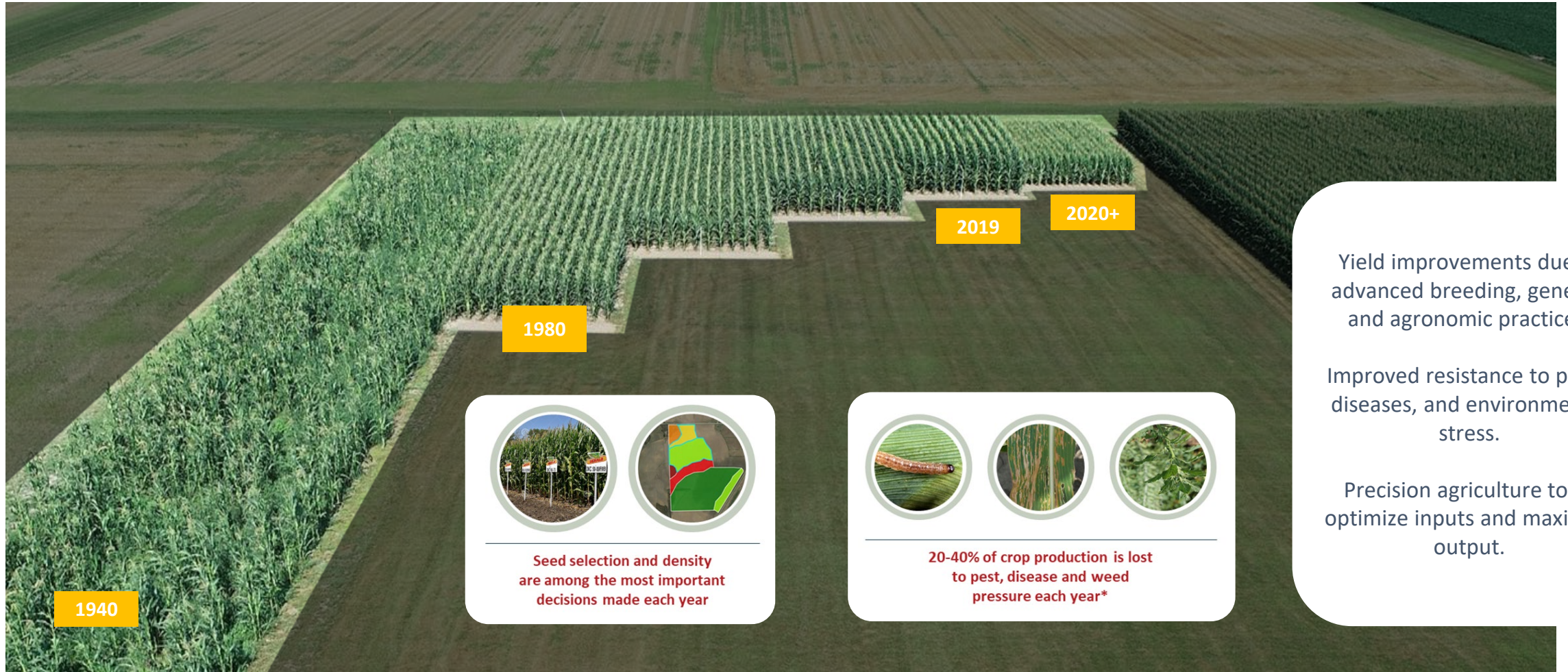
Brazil, Argentina, and other exporters have built capacity that won't disappear — pressure on U.S. market share is now a permanent feature, not a passing cycle.



Climate risk doesn't wait for climate policy

Weather volatility and yield risk keep rising regardless of whether federal climate programs are funded, frozen, or cut — adaptation can't be put on hold.

And More is Coming...







Susan Stroud

**Founder and CEO
No Bull Agriculture**



Policy, Markets, and Agriculture's Next Decade

How Policy Shapes Markets—and Markets Shape Agriculture

NO BULL

SUSAN STROUD

Founder & CEO

No Bull Agriculture

U.S. Corn Demand

FEED* | EXPORTS | ETHANOL | OTHER

NO BULL

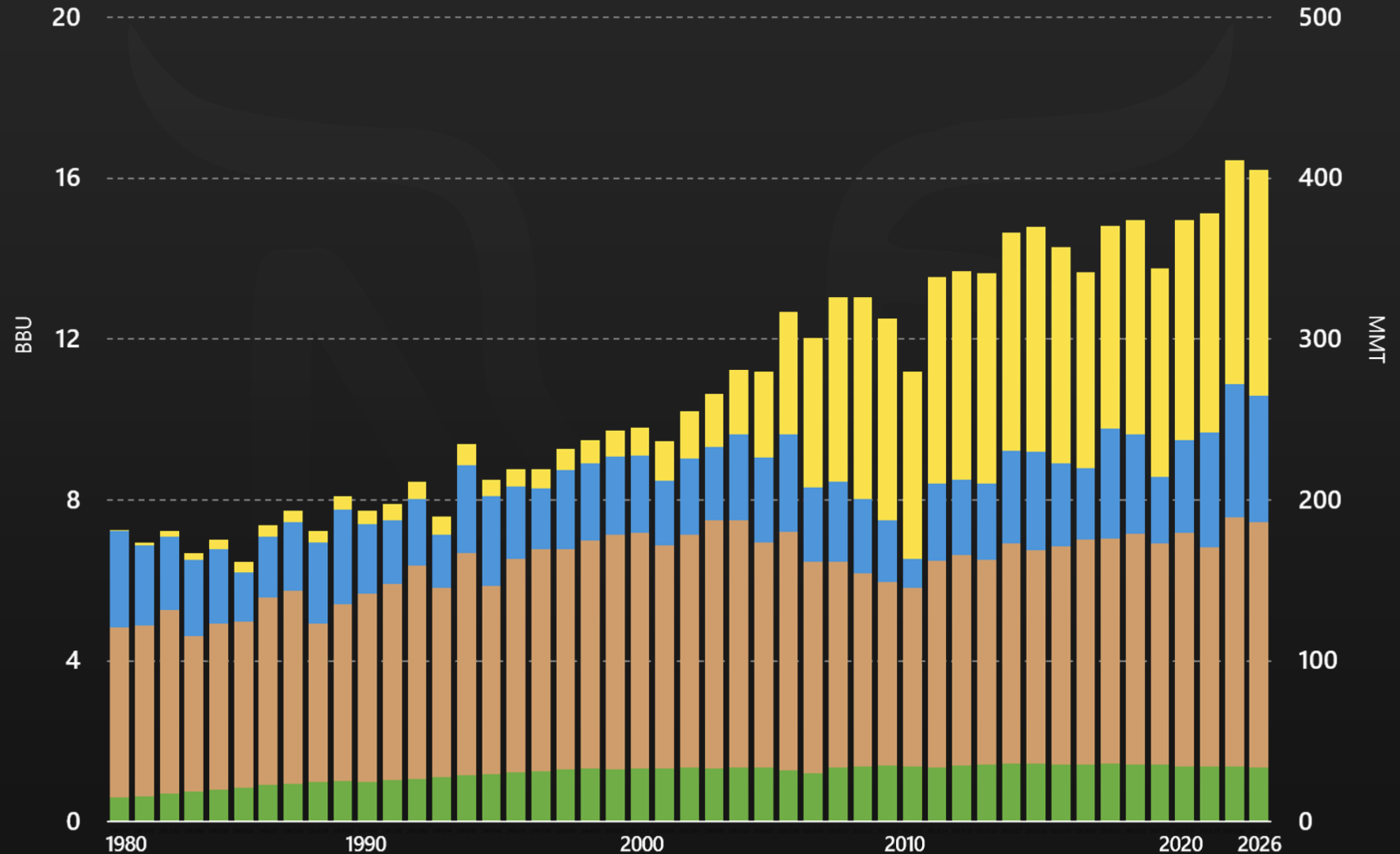
CORN

A Single Policy Can Redefine the Market

The Renewable Fuel Standard transformed corn from a feed and export crop into an energy commodity – permanently altering demand.

Since 2007, the acreage needed to meet annual **ethanol demand** has **matched the combined corn area of Illinois, Iowa, and Nebraska.**

Source: USDA



VEG OILS

Different Commodity. Same Policy- Driven Outcome.

Like corn, biofuel policies have transformed global vegetable oil demand, with industrial use growing more than twice as fast as food demand over the past two decades.

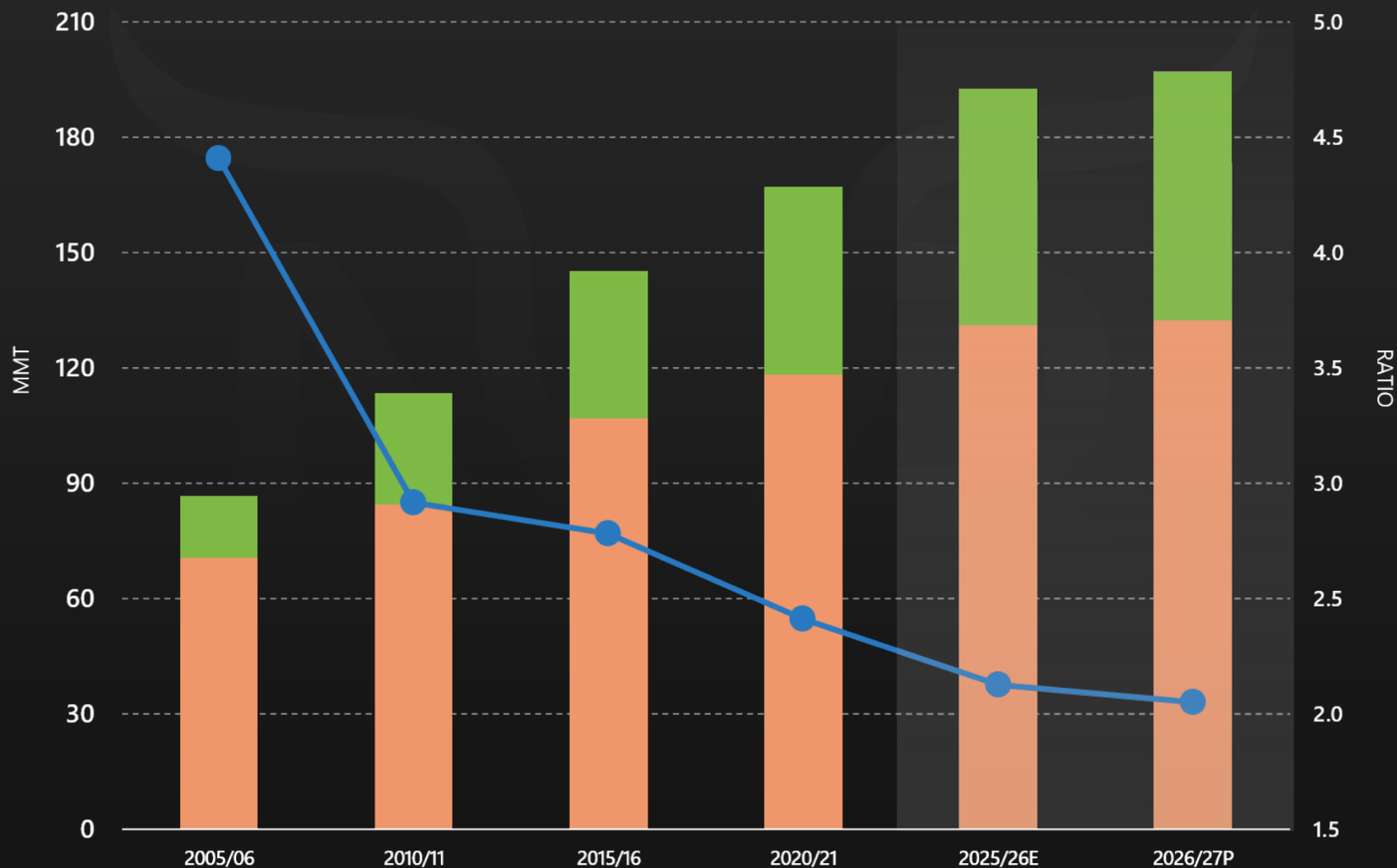
The food-to-industrial demand ratio has fallen from more than 4:1 in 2005/06 to just **2.1:1 today**.

Source: USDA

Big 3 Global Vegetable Oil Demand

PALM+RAPESEED+SOY | FOOD | INDUSTRIAL | FOOD-TO-IND RATIO

NO BULL



SOYBEANS

Policy Reshapes U.S. Soybean Demand

Biofuel policies created a new source of soybean oil demand, triggering a wave of domestic crush investment and reshaping where and how U.S. soybeans are consumed.

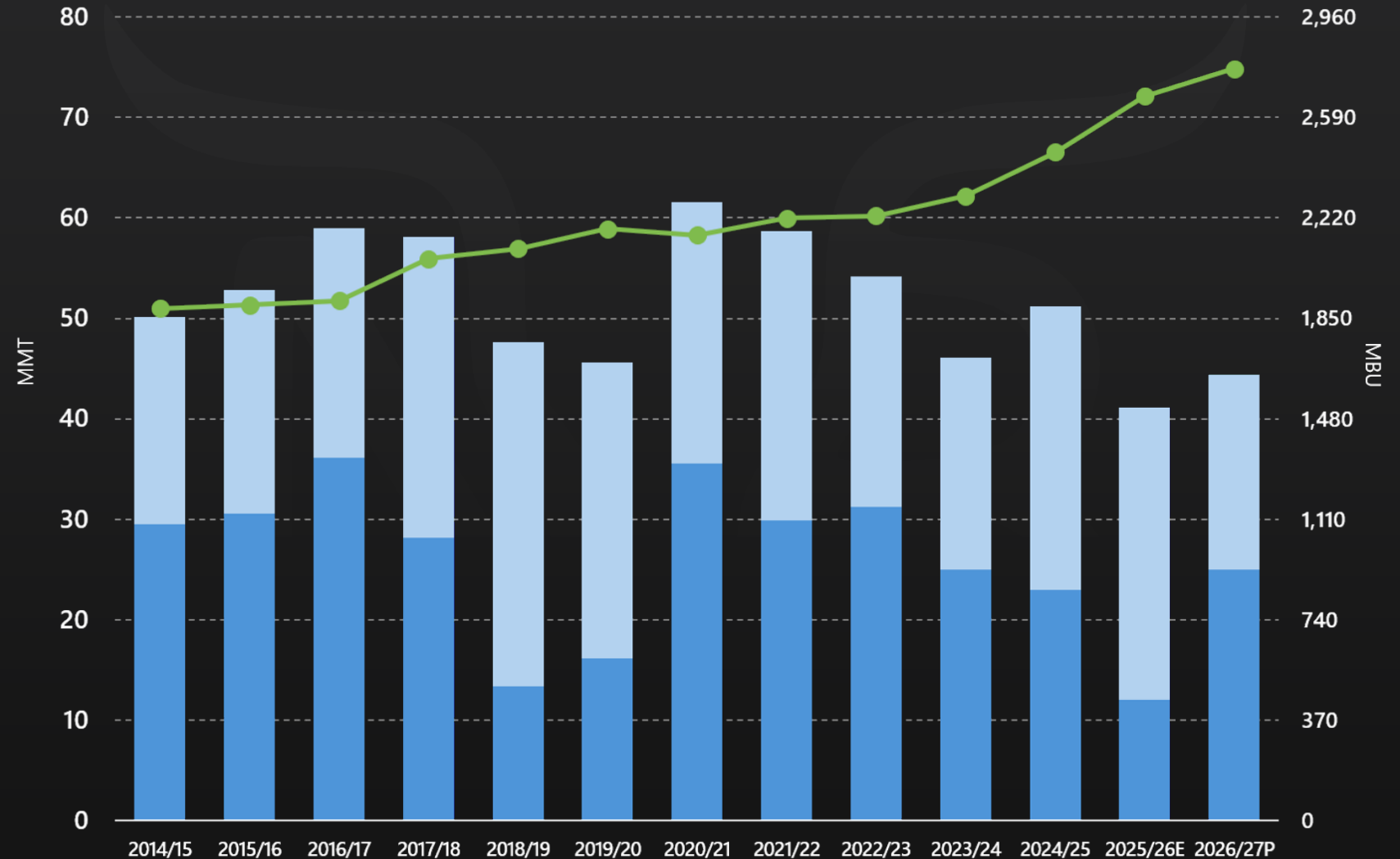
Since 2020, **crush has grown from half of total demand to more than 60%**, while exports have fallen to their smallest share in decades.

Source: USDA

U.S. Soybean Demand

CRUSH | EXPORTS TO CHINA | EXPORTS TO REST OF WORLD

NO BULL



A Growing Global Appetite For Meal

WORLD SOYBEAN IMPORTS (LESS CHINA) | WORLD MEAL IMPORTS

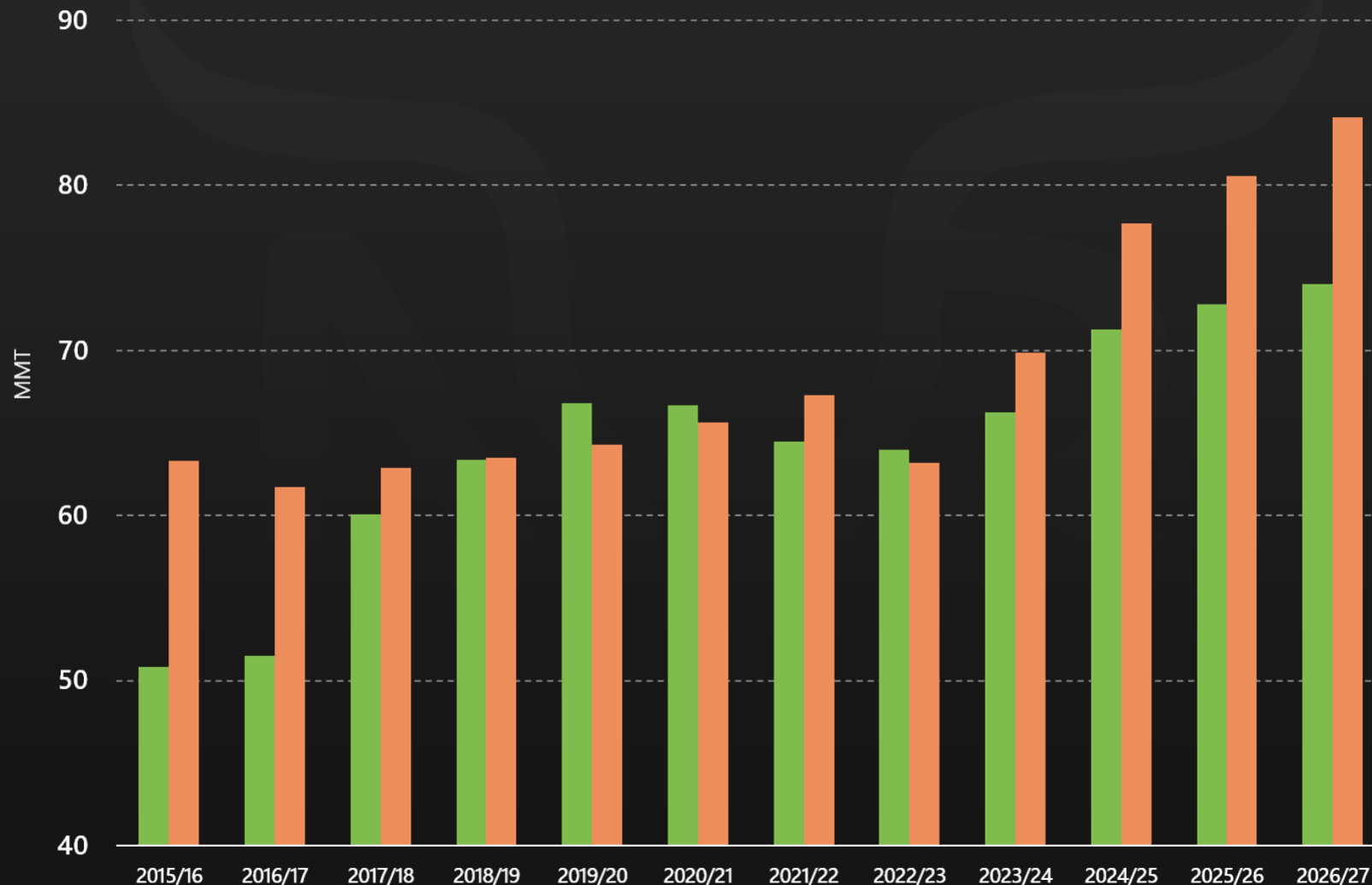
SOYBEANS

The Policy Domino Effect

Expanding crush capacity in the U.S. and Brazil has increased global meal supplies, pressuring values and margins while reducing the incentive for importing countries to crush soybeans domestically.

Since 2023, world meal imports have increased 27% from their prior five-year average, compared with non-China soybean imports increasing only 13% over that same period.

Source: USDA



Brazil Corn-for-Ethanol Demand

ETHANOL DEMAND | PERCENTAGE-SHARE OF TOTAL DEMAND

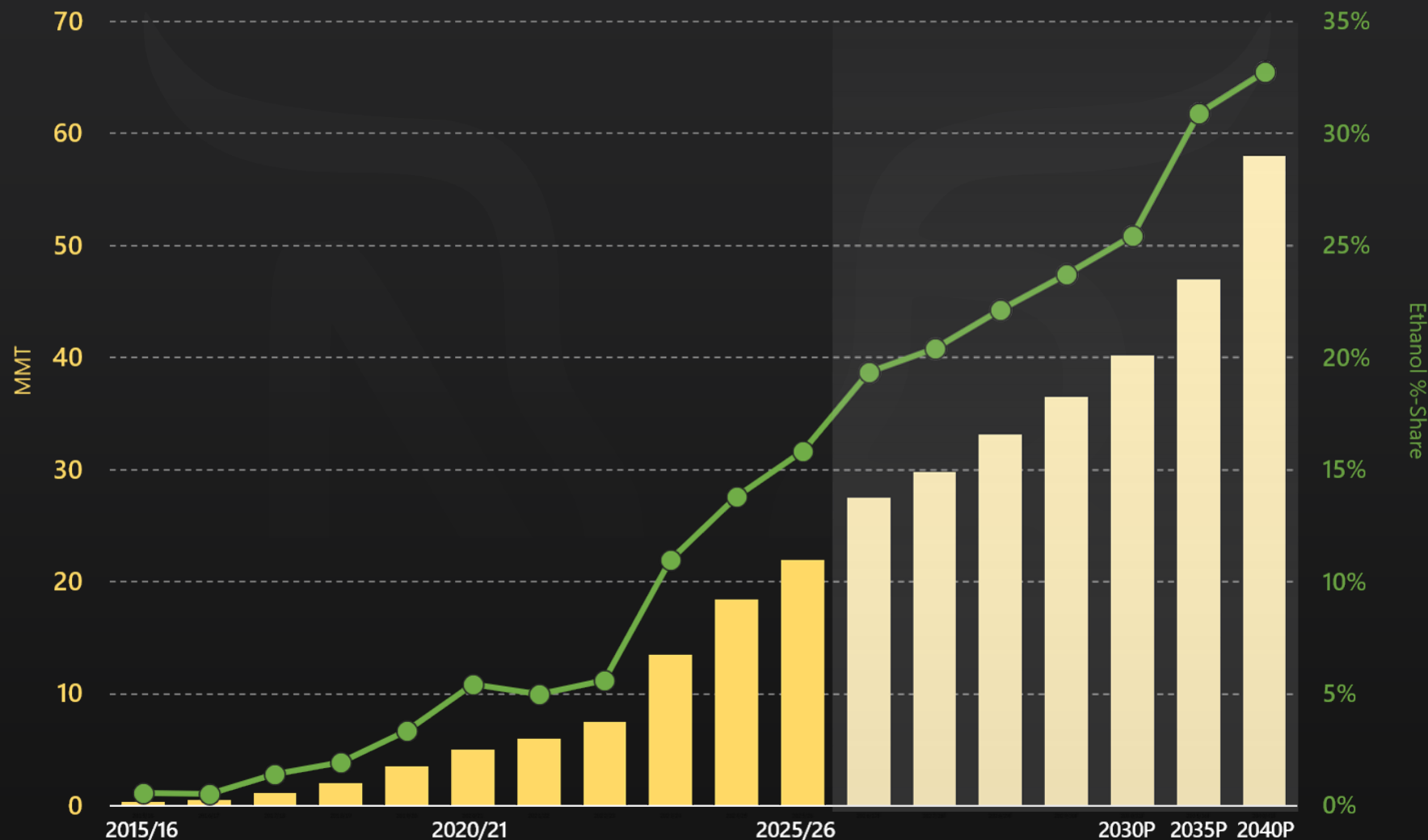
CORN

A Familiar Story in a Different Hemisphere

Brazil's ethanol industry was built on sugarcane. But rising blend mandates and abundant corn supplies far from export channels are fueling a rapid expansion of corn ethanol production.

One out of every four bushels of corn consumed in Brazil is projected to be used for ethanol by 2030 — a market that barely existed a decade ago.

Source: USDA, 2025/26 estimate, 2026/27 through 2040 No Bull Ag projections





Policy Shapes Demand.
Demand Shapes Markets.
Markets Shape Agriculture.

Show me the incentive and I'll show you the outcome.

-Charlie Munger

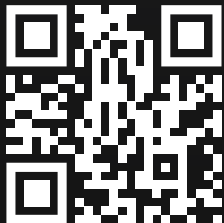
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Agri»Next

AgVentures

Thank you.



No Nonsense, Unfiltered
Agricultural Analysis





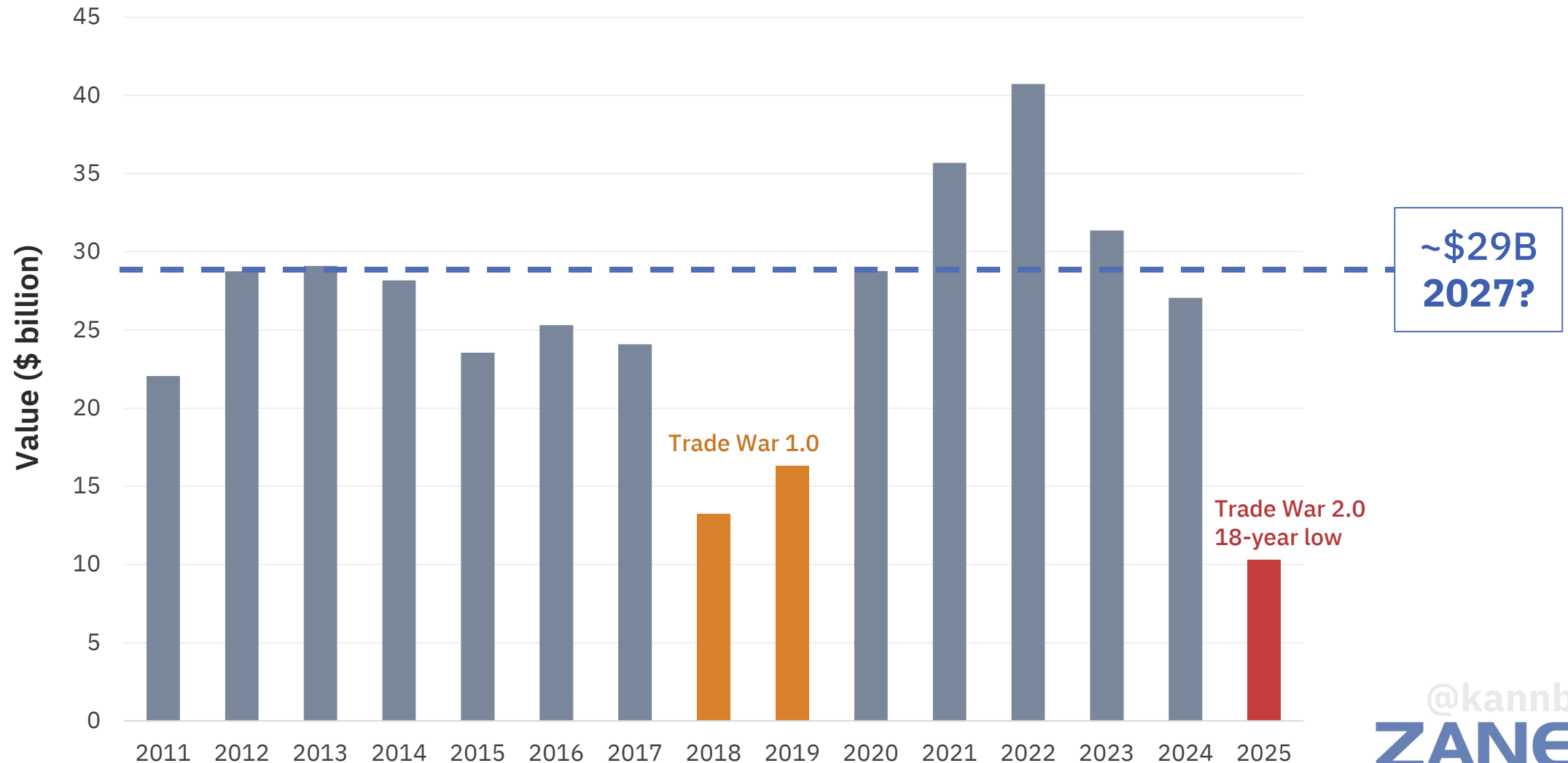


Karen Braun

**Chief Market Analyst
Zaner Ag Hedge**

U.S. farm exports to China: 18-year low to \$29B?

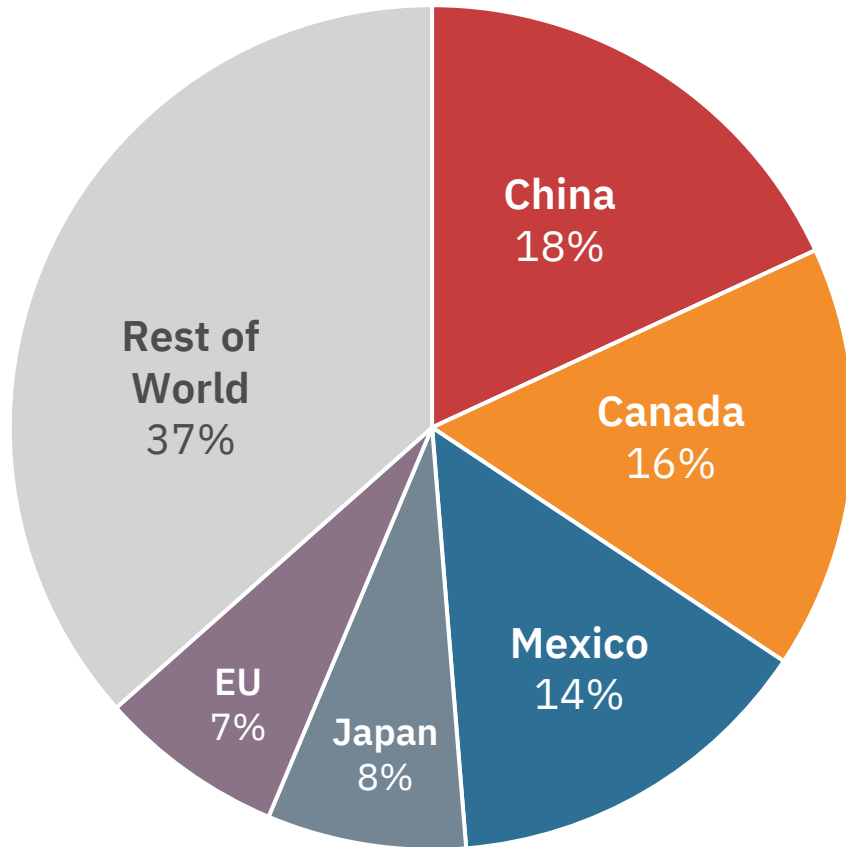
Trade deal terms imply export values back near pre-trade war levels



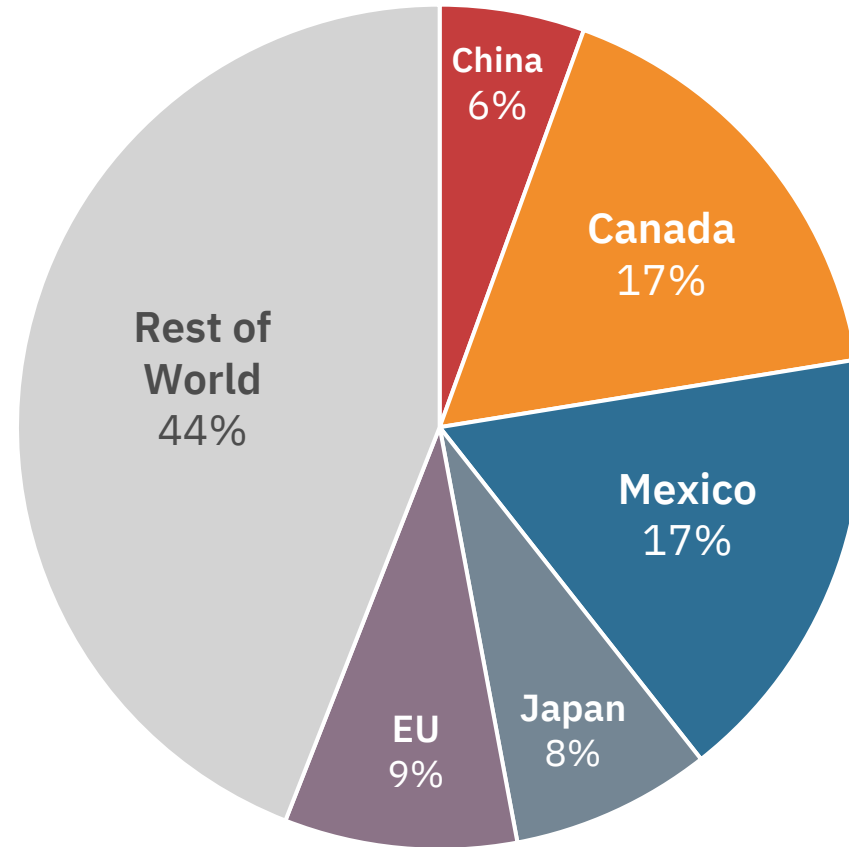
Who filled China's shoes in U.S. agricultural trade?

China's export value share plunged, but no single market replaced it

2021-2023 (\$198 billion)

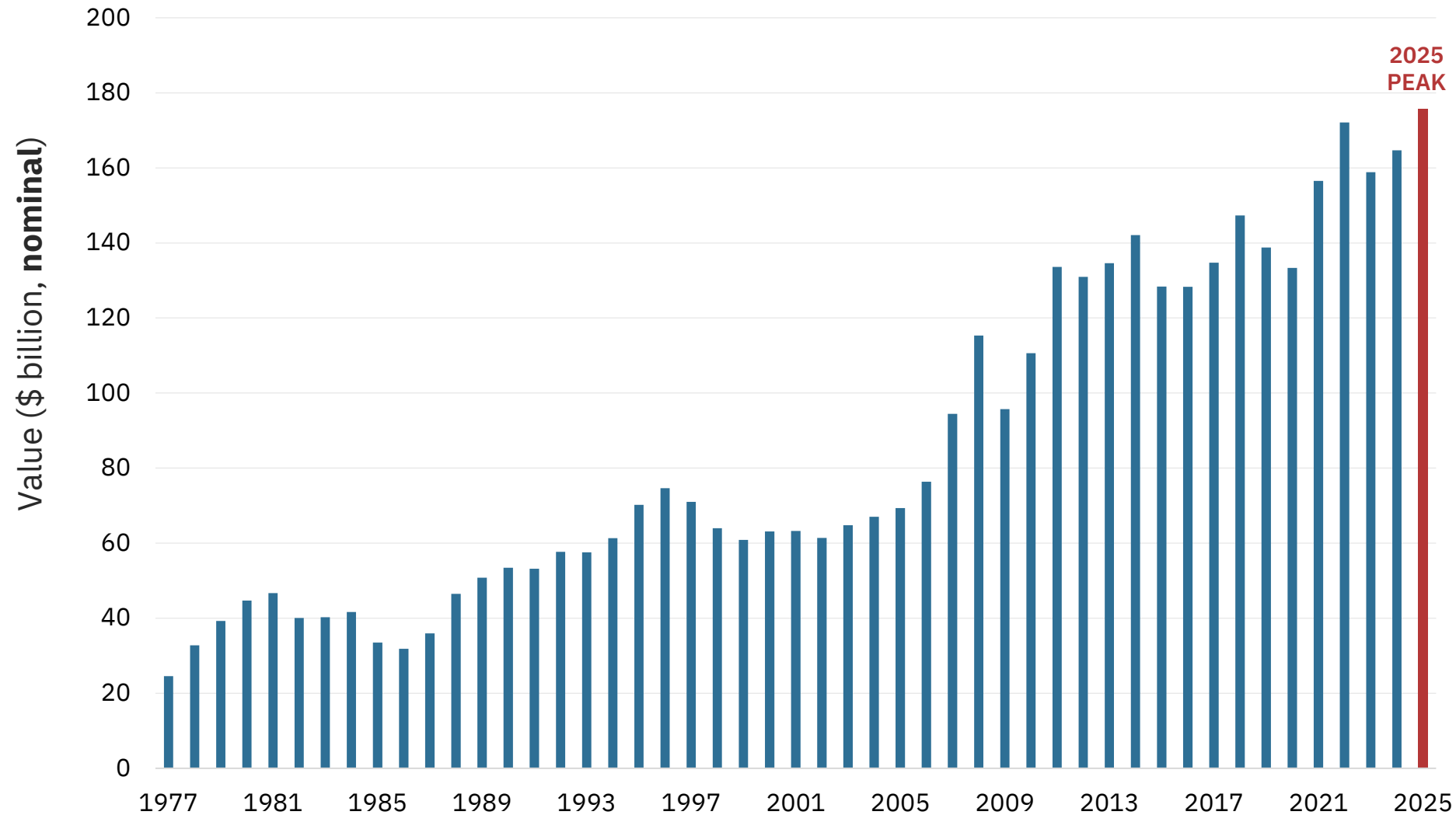


2025 (\$186 billion)



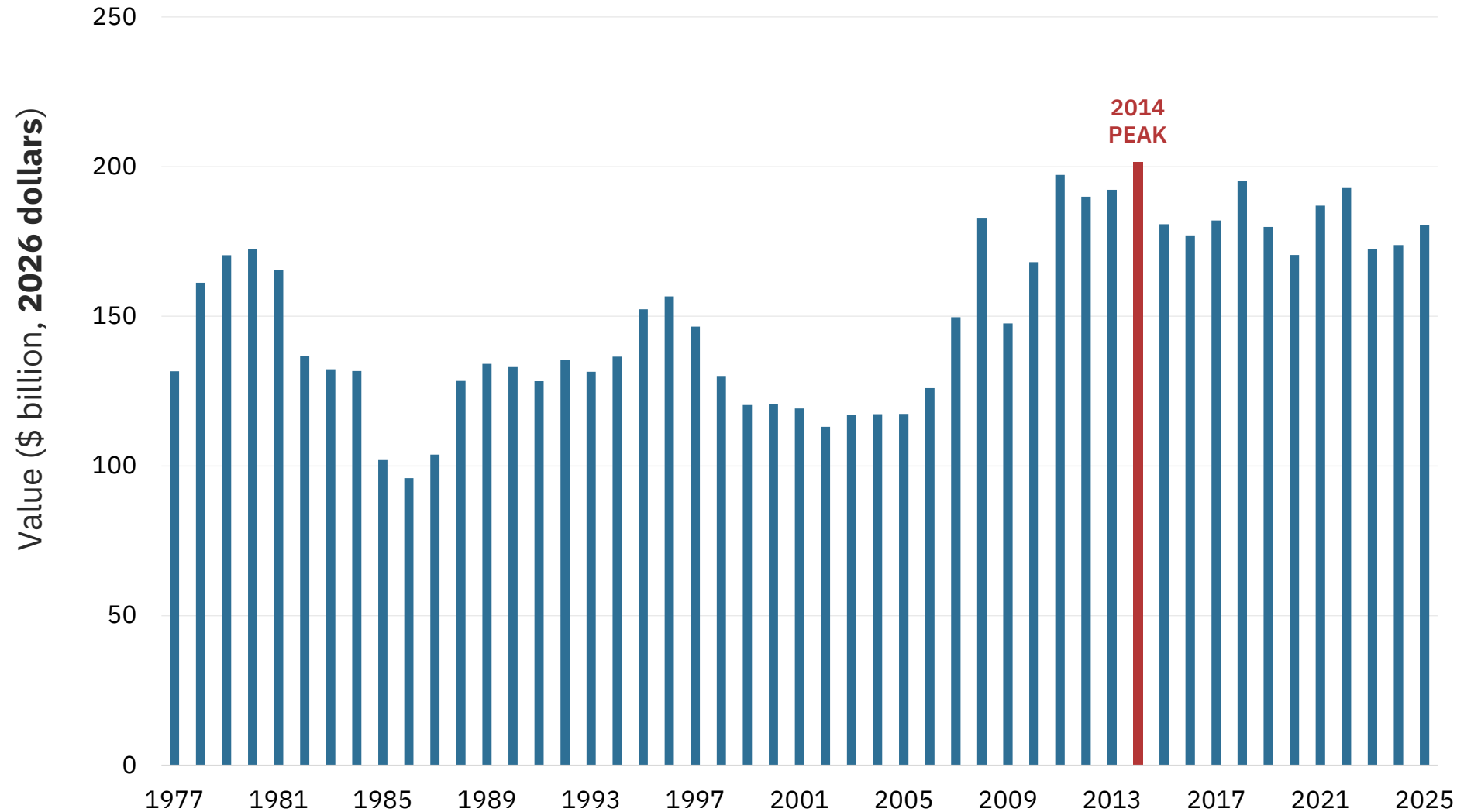
Do U.S. farm exports still need China to hit records?

In **nominal** terms, export values **excluding** China hit a new high in 2025



Do U.S. farm exports still need China to hit records?

But **inflation-adjusted**, non-China export values peaked in 2014



QUESTION AND ANSWER

Please submit your questions on the meeting app or use one of the microphones.



Ron Rainey

University of
Arkansas



Mike Parrish

Bayer



Susan Stroud

No Bull Agriculture



Karen Braun

Zaner Ag Hedge

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Chrissie Edgeworth

**Program Manager
Farm Foundation**



2026 Agricultural Scholars



Eric Belleville
Ohio State University



Rob Galbraith
Oklahoma State
University



Elizabeth Dworkin
Iowa State University



Parthu Kalva
University of Illinois
Urbana-Champaign



Asa Dolbow Vann
Purdue University

2026 Young Agri-Food Leaders



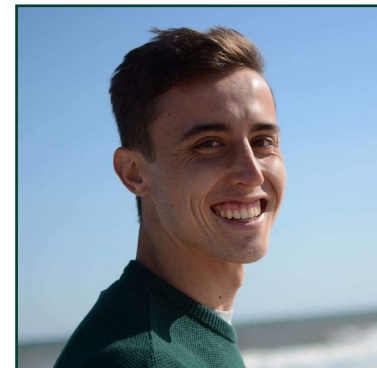
Kayla Bhalla
Walmart



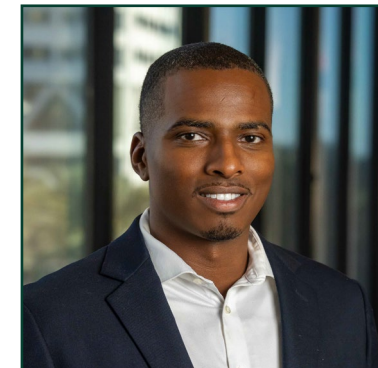
Rob Galbraith
Builders Vision



Alison Grantham
Grow Well Consulting, LLC



Alex Hem
FFAR



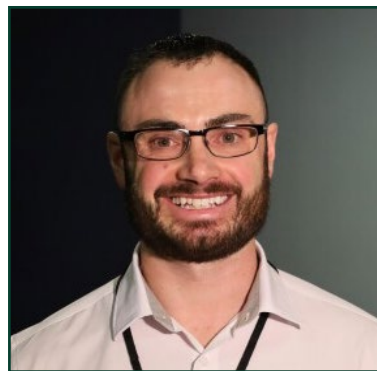
Willis Nelson
Nelson & Sons Farm



Darren Seidel
ADM



Justina Slim
Dine College



Victor Tuschen
USDA-NRCS



Jade Umberger
NASDA



Brielle Wright
National Black
Growers Council





**NORTH CAROLINA AGRICULTURAL
AND TECHNICAL STATE UNIVERSITY**

June 2026 Farm Foundation Cultivators



Brianna Croft

Mississippi State University



Samaar Davis

Fort Valley State University



Kalani Kiriveldeniya

Louisiana State
University



Heidi Mahr

Iowa State University



Rundong Peng

Michigan State
University



Raagav Vijayalakshmi Siva

University of Wisconsin-Madison



Sean Walsh

Oklahoma State
University



Cultivator Kalani Kiriveldeniya

Louisiana State University

Trade War and Trade Rewiring:

Evidence from the U.S.-China Trade War (2018-2019)

Beginning in 2018, the U.S. imposed tariffs under Sections 201, 232, and 301



Major U.S. trading partners imposed retaliatory tariffs on U.S. agricultural exports, creating opportunities for third-country trade diversions.



- How does the U.S.–China trade war rewire global agricultural trade flows?
- What role do pre-trade-war market conditions play in determining which third-country exporters benefit from trade diversion?

Interference with free exchange works in unexpected ways, shifting burdens rather than removing them; *‘The Road to Serfdom’* by Friedrich A. Hayek

Objectives:

1. To examine the influence of pre-trade-war exporter market share on third-country gains from trade diversion.
2. To assess the effect of pre-trade-war importer market concentration on third-country agricultural trade diversion.
3. To investigate heterogeneity in trade diversion effects across Bulk, Intermediate, and Consumer-Oriented (BICO) agricultural products (USDA, 2019).
4. To evaluate the role of contemporaneous trade agreements in third-country trade diversion.

Model 01: Pre-trade-war exporter share (foothold: $PreShare_{ijk}$)

$$[X_{ijkt}] = \exp [\beta_0 + \beta_1(USHit_{jkt} \times POST_t) + \beta_2(USHit_{jkt} \times POST_t \times CPTPP) + \beta_3(USHit_{jkt} \times POST_t \times EUJPN) + \beta_4(USHit_{jkt} \times POST_t \times PreShare_{ijk}) + G_k + \gamma_{it} + \delta_{jt} + \theta_{jk} + \alpha_{ij}] + \varepsilon_{ijkt}$$

Model 02: Pre-trade-war importer market concentration ($PreNHHI_{jk}$)

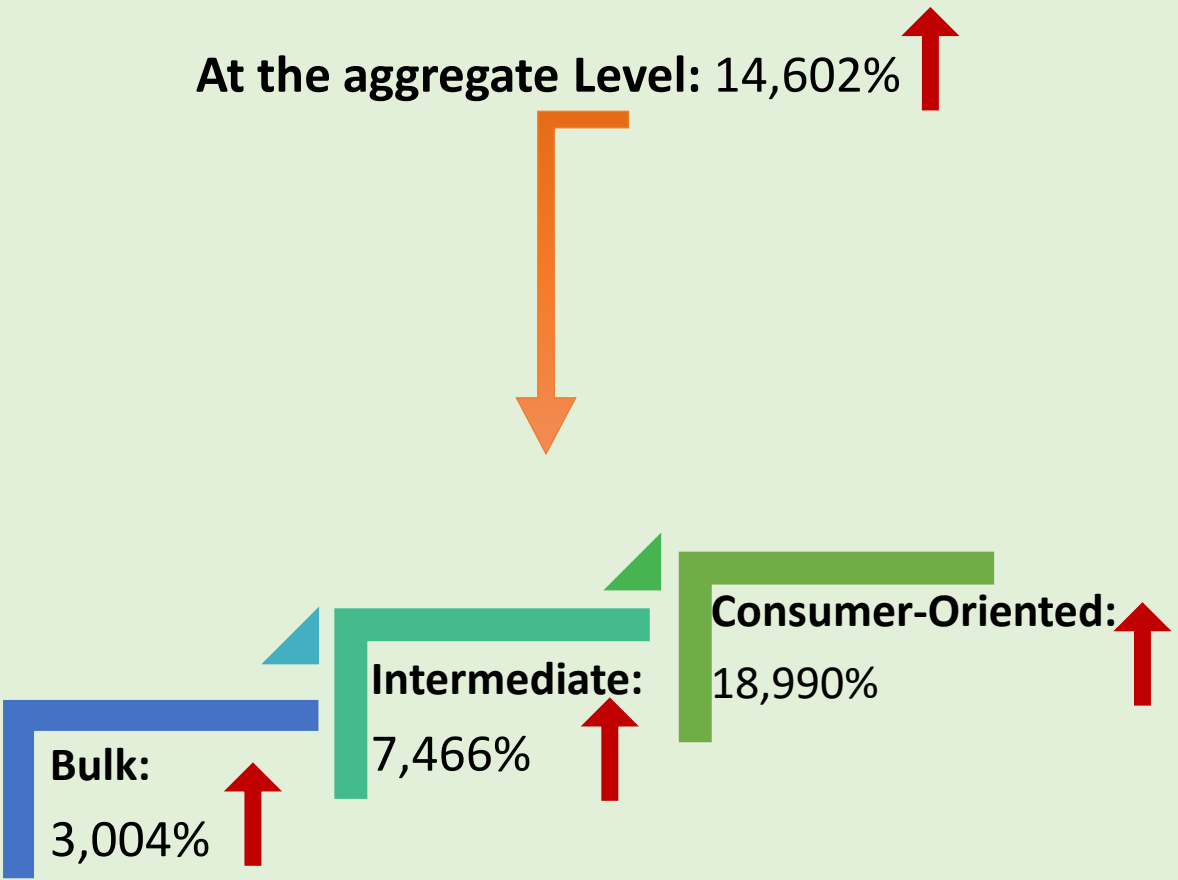
$$[X_{ijkt}] = \exp [\beta_0 + \beta_1(USHit_{jkt} \times POST_t) + \beta_2(USHit_{jkt} \times POST_t \times CPTPP) + \beta_3(USHit_{jkt} \times POST_t \times EUJPN) + \beta_4(USHit_{jkt} \times POST_t \times PreNHHI_{jk}) + G_k + \gamma_{it} + \delta_{jt} + \theta_{jk} + \alpha_{ij}] + \varepsilon_{ijkt}$$

X_{ijkt} :	Bilateral Trade Flow of product k , from exporter i , to importer j at time t
$USHit_{jkt}$:	Retaliated agricultural products k by the major U.S. trading partners j at time t
$POST_t$:	Retaliated time period t
$PreShare_{ijk}$:	Pre-trade-war exporter market share (foothold)
$PreNHHI_{jk}$:	Pre-trade-war importer market concentration
$\gamma_{it}, \delta_{jt}, \theta_{jk}, \alpha_{ij}$:	Fixed Effects
G_k :	Product categories (BICO agricultural product categories)
$CPTPP$ & $EUJPN$:	Contemporaneous Trade Agreements (CPTPP: Comprehensive and Progressive Agreement for Trans-Pacific Partnership; EUJPN: European Union–Japan Economic Partnership Agreement (EU–Japan EPA))

OUTCOME 01: Exporters with an above-average pre-trade-war market share captured significantly larger third-country trade diversion gains.

Table 01: Pre-Trade-War Exporter Foothold and Third-Country Trade Diversions (model 01)

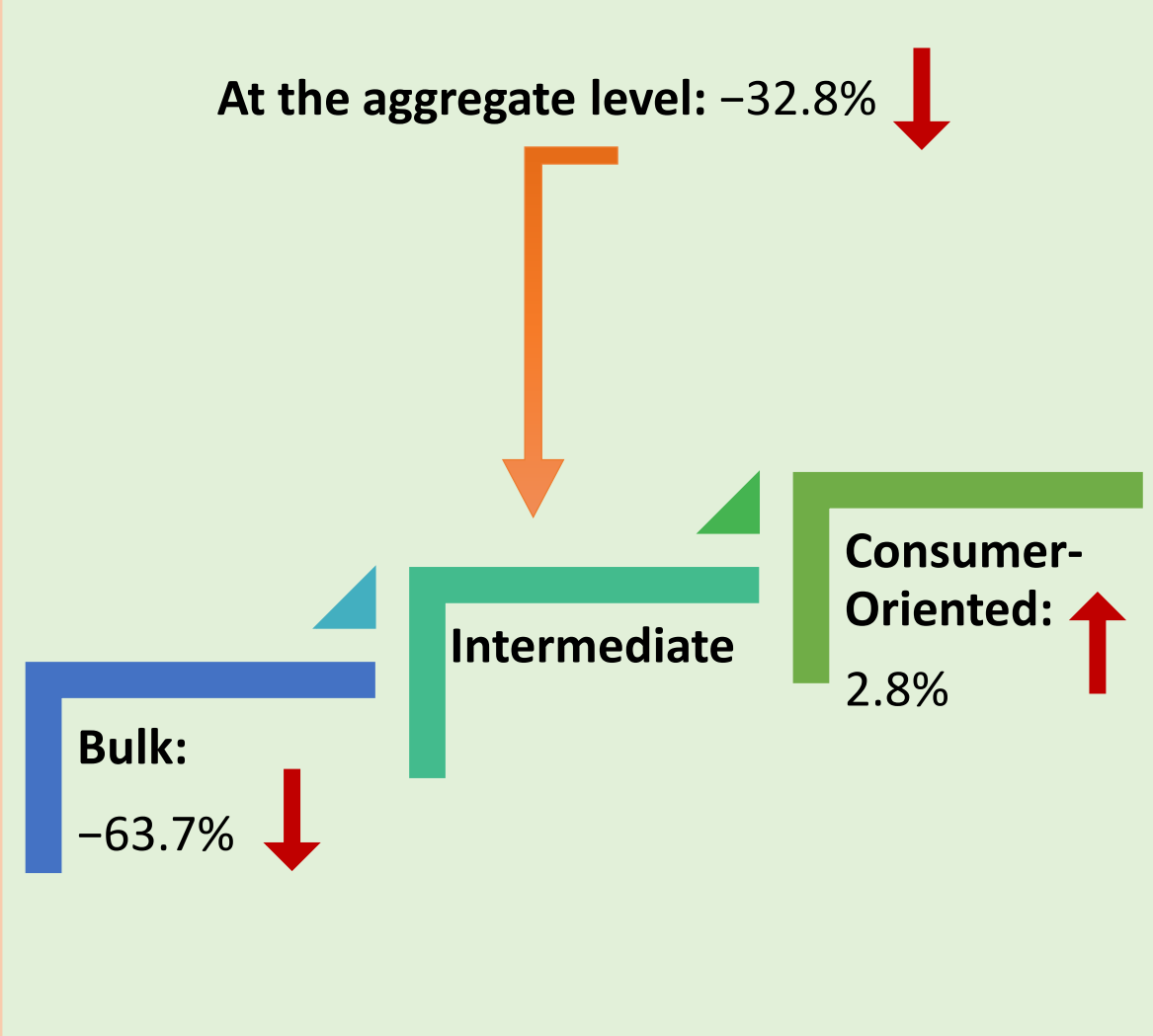
	Constant	$PreShare_{ijk}$	CTA: CPTPP	CTA: EUJPN
Aggregate Level	9.821***	4.990***	-0.565***	1.425***
Bulk	11.604***	3.436***	Omitted	1.581***
Intermediate	9.784***	4.326***	-2.704***	Omitted
Consumer - Oriented	9.635***	5.250***	-0.718***	2.038***



OUTCOME 02: An above-average pre-trade-war importer market concentration is associated with heterogeneous third-country trade diversion effects across BICO product categories.

Table 02: Pre-Trade-War Importer Market Concentration and Third-Country Trade Diversions (model 02)

	Constant	$PreNHHI_{jk}$	CTA: CPTPP	CTA: EUJPN
Aggregate level	9.85***	-0.398***	-0.811***	0.787
Bulk	11.817***	-1.014***	Omitted	1.558***
Intermediate	9.887***	-0.093	0.605***	Omitted
Consumer - Oriented	9.633***	0.028*	-1.142***	1.327**



OUTCOME 03:

Contemporaneous Trade Agreements:

CPTPP may have strengthened intra-bloc trade relationships, limiting trade diversion gains for non-member third-country exporters.

EUJPN may have promoted market restructuring and trade reallocation, enhancing export opportunities for member countries.

FURTHER RESEARCH AVENUES:

Further Research Avenues:

- Short-term and long-term trade relocation effects of retaliated agricultural products.
- Third-country trade diversions of politically targeted agricultural products.
- Product- and country-level heterogeneity in trade diversion outcomes.
- Implications of U.S.-China Trade War II for global agricultural trade reallocation.





Cultivator Heidi Mahr

Iowa State University

Agricultural Tariffs and International Trade: A Comparison Between the Trump Administration Tariffs and Their Global Effects

Heidi Mahr
Iowa State University



First Trump Administration

- ▶ US imposed 25% tariffs on China
- ▶ China retaliated with 25% tariffs
- ▶ US soybean exports to China fell by 74%
- ▶ US distributed \$28 billion in farm assistance (2018-2019)
- ▶ China placed extra 5% Soybean tariff
 - ▶ 10% Beef, Corn, Wheat, Pork
- ▶ US global exports reduced by \$13.2 billion
- ▶ Phase One Agreement in 2020

Second Trump Administration

- ▶ US imposed 20% tariff on China
 - ▶ 25% tariffs on Canada and Mexico
- ▶ China retaliated with 10-15% tariffs
- ▶ Canada retaliated with 25% tariffs
- ▶ Higher fertilizer costs, loss of export markets



Session Two | Industrial Policy Comes to Agriculture: Winners, Losers, and Unintended Consequences

Round Table Meeting June 2026



SESSION TWO SPEAKERS



Ertharin Cousin

CEO

Food Systems for the Future



Jessica Stephan

Logistics Director
Bunge



Chris Boerm

President
Global Transportation
ADM



Moderator Mike Seyfert

**President & CEO
National Grain and Feed Association**

SESSION TWO SPEAKERS



Ertharin Cousin

CEO

Food Systems for the Future



Jessica Stephan

Logistics Director
Bunge



Chris Boerm

President
Global Transportation
ADM

QUESTION AND ANSWER

Please submit your questions on the meeting app or use one of the microphones.



Mike Seyfert

National Grain and
Feed Association



Ertharin Cousin

Food Systems
for the Future (FSF)



Jessica Stephan

Bunge



Chris Boerm

ADM

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